Meeting of Suraksha Transcript of the 20th Annual General Diagnostic Limited

Company Secretary: Dear members, a very good morning to all of you. I am Mamta Jain, the Company Secretary and Compliance Officer of Suraksha Diagnostic Limited, and it is my immense pleasure to welcome you all to the 20th Annual General Meeting of the Company. On behalf of the members present in the meeting, I extend my warm greetings and welcome to all the shareholders. I would also like to thank our Chairman of the Company, Dr. Somnath Chatterjee, the CEO of the Company, Ms Ritu Mittal, and the other respected board members.

This meeting is being held through video conferencing in accordance with the circulars issued by the Ministry of Corporate Affairs and the SEBI. Participation of the members through video conferencing is being recorded for the purpose of quorum as per the circulars issued by the MCA and Section 103 of the Companies Act, 2013. The registered office of the Company, located at 12/1, Premises number 02-0327, DG Block, Action Area 1D, New Town, Kolkata, 700156, West Bengal, India, shall be deemed to be the venue for this Annual General Meeting, and the proceedings of the AGM shall be conducted and recorded from the said registered office.

Now, Subhashish Sir, is the quorum present? I mean, NSDL, is the quorum present? Is the quorum present? NSDL officials, is the quorum present?

Moderator: Yes, ma'am, please continue.

Company Secretary: Sir, is the quorum present?

Moderator: Yes, the quorum is there. Thank you so much.

Thank you. Now, I would like to request our Chairman and Joint Managing Director, Dr. Somnath Chatterjee, to take the chair and call the meeting to order.

Chairman: Thank you, Mamta ji.

Thank you, Subhashish. At the very beginning, I, on behalf of the Suraksha family, would like to thank all the esteemed shareholders, directors, auditors, and distinguished guests present and joining us today. Today is a very important day in the history of Suraksha.

It is our first AGM since Suraksha Diagnostic Limited became a listed company, a dream fulfilled with unending support from our entire team and well-wishers. This also happens to be our 20th Annual General Meeting. Here at Suraksha, we keep on striving to incorporate the newer technologies, including AI, in our processes and systems.

Suraksha has launched the entire gamut of genetic testing in its lab, and this remains as one of our focus areas in the times to come. We are collaborating with IIT Kharagpur in clinical biosensor processing. With the introduction of high-end sequencing in genomics, we are today capable of performing the entire genre of genetics. This makes us one of the very few complete genetic labs in the country. The introduction of pharmacogenomics allows us to cater to the ever-expanding transplant services present in the country. The commitment towards gold standard quality and excellence in service remains our primary focus.

There are not enough words in my vocabulary to thank all of you, our investors, team members, and well-wishers, for the trust you have shown us over the years, especially during our IPO journey. The successful listing is not just a financial achievement. It is a proud moment for all of us and an impetus to unhinge growth and success in the coming years.

Being a public company brings many added responsibilities. We are now accountable to a broader range of stakeholders, and we welcome this. Transparency, good governance, and creating long-term value are not just expectations. They are commitments we fully embrace. I will now pass the baton to our CEO, Ms. Ritu Mittal, who has been the cornerstone of our dreams coming to reality.

Ritu Mittal: Thank you, Dr. Chatterjee, for your kind and inspiring words. It is with great honour and a deep sense of responsibility that I stand before you today at the first annual general meeting as the CEO of Suraksha Diagnostics Limited. I wish to begin by expressing my gratitude for the trust and confidence you have placed in me, and by acknowledging the collective efforts that have brought our organization to where it stands today. It has been an absolute pleasure to lead a team as dynamic as ours.

Over the past 33 years, Suraksha has become a name synonymous with trust, accuracy, and care in Eastern India. What started as a small diagnostic setup has today become one of the most trusted names in diagnostics in Eastern India. Our growth has been built on a simple yet powerful belief that healthcare is not just about tests and reports but about providing reassurance and care to every individual who walks through our doors.

This past year has been an important month for us. We have strengthened our leadership position in West Bengal, operating on a robust hub-and-spoke model. We have expanded our reach, bringing quality diagnostics closer to underserved markets. We have continued to invest in advanced technology, ensuring that our services meet the highest standards of quality and accuracy. We have set up the first genomic lab in Eastern India. Looking ahead, my vision is to take Suraksha into its next phase of growth, one that will combine geographic expansion, digital transformation, and patient-centric innovation.

Specifically, our focus will be on widening our footprint across Eastern India and beyond, while deepening our presence in our core markets. Leveraging digital platforms to enhance patient convenience from booking to reporting, consulting doctors both online and offline, and providing at-home diagnostic services. Investing in people and partnerships: because at the heart of Suraksha's journey are doctors, technologists, and employees whose dedication makes us who we are.

As we grow, our commitment to governance, transparency, and delivering sustainable shareholder value remains unwavering. Our mission remains unchanged: to serve, to innovate, and create healthier lives. We once again reaffirm our responsibility towards the community we serve.

I want to take this moment to thank our team, whose dedication drives our success, our medical partners who place their trust in us, and above all, you, our shareholders, for your confidence and support. Together, I am confident that Suraksha Diagnostics will continue to scale new heights, while staying true to its promise of accuracy, trust, and care for every life we touch.

Before we start the main proceedings, I would like to take this opportunity to introduce all the other members of the board present with me in this meeting.

1. Dr. Somnath Chatterjee, who is the Chairman and Joint Managing Director of the company.

2. Mr. Satish Kumar Verma, Non-Executive Director, is attending through the VC.

3. Ms. Ishani Ray, Independent Director and Chairperson of the Audit and Nomination and Remuneration Committee.

4. Mr. Siddhartha Roy, Independent Director, Chairman of the Stakeholder Relationship Committee.

5. Mr. Dharam Chand Dharewa, Independent Director.

6. Mr. Pradeep Kumar Dutta, Independent Director, again attending through VC.

Alongside them, we have Ms. Mamta Jain, Company Secretary and Compliance Officer, and Mr. K. S. Ravindra, Group CFO. We are also pleased to have the presence of representatives from Mr. Deepak Jaiswal from M/s MSK and Associates, Statutory Auditor of the company. Mr. Manish Ghia, Partner at M/s Manish Ghia and Associates, attending as the Secretarial Auditor of the company for the financial year 24-25, and also a scrutinizer for this AGM; and Mr. Pramod Agarwal from M/s Pramod Agarwal and Company, Secretarial Auditor of the company; Ms. Rashmi Bihani from M/s Bihani Rashmi and Company, Internal Auditor for the financial year 25-26; Mr. Sachin Chhabria from M/s S Chhabria and Company, Cost Auditor for the financial year 25-26.

We have provided an e-voting facility as per the applicable provisions of law, the details of which will be shared by Mamta, Company Secretary of the company. Now, I request Mamta to explain the arrangements for e-voting made for the members at this AGM.

Company Secretary: Thank you so much, Ma'am. Before we commence, I would like to take you through some important points regarding today's meeting. Members should please note that, pursuant to the applicable provisions of the Companies Act and SEBI Listing Regulations, the members have been provided with a facility to pass their votes on all resolutions set forth in the Notice of the 20th AGM using an electronic voting system, i.e. remote e-voting or voting during the AGM. Further, the Company has partnered with NSDL to provide facilities for e-voting and enable participation in the AGM through video conferencing or other audio-visual means.

As per the applicable provisions, the Company has provided a remote e-voting facility to its members, administered by NSDL, in respect of the resolutions to be passed at this meeting. The remote e-voting commenced at 9 am on Monday, 2nd September 2025 and ended at 5 pm on Wednesday, 4th September 2025. In addition, members will be provided with a facility to vote electronically during the AGM through the NSDL e-voting system. The remote e-voting facility will be available to members during the AGM and shall be disabled by NSDL once the remote e-voting period ends. Members who participated in the AGM but have not passed their votes through remote e-voting prior to the meeting shall be eligible to vote during the AGM. However, members who have already passed their votes through remote e-voting prior to the

AGM will be entitled to attend and participate in the AGM through VC-OVAM but shall not be permitted to vote again on the resolutions during the meeting.

For better participation, we encourage members to join through laptops, use headphones and ensure that they have a strong internet connection to avoid any disruptions. As mentioned in the notice, participation at the AGM was on a first-come, first-served basis. All members joining the meeting are placed on mute by default to maintain decorum and ensure smooth and seamless proceedings.

Please note that this meeting is being recorded. During the Q&A session, the name of the speaker who has registered to express views or ask questions will be announced, and thereafter the host of the meeting shall unmute them to ask their questions. Each speaker will be given 2 minutes, and I request each speaker to adhere to this time limit, please.

If the shareholders are unable to join through video mode due to any reason, please switch off the camera and join through audio mode. The speaker shareholders are requested to minimize any background noise for a better experience. If members face any technical issues during the meeting, they may please call the NSDL helpline number provided in the AGM notice.

The register of the Directors and key managerial personnel and their shareholdings, maintained under Section 170 of the Companies Act, 2013. The register of contracts or arrangements in which the Directors are interested, maintained under Section 189 of the Companies Act, 2013 and a compliance certificate obtained from the Secretarial Auditor. In compliance with Regulations 13 of the SEBI (Share-Based Employee Benefits and Sweat Equity Regulations) 2021 are available for inspection by the members in the companies and NSDL's website.

As the AGM is held in a virtual mode, a facility for appointing proxies is not available, and the proxy register is not available for inspection. The company has received board resolutions from two corporate shareholders appointing and authorizing their representatives under Section 113 of the Companies Act, 2013. In respect of 40,76,562 equity shares representing 7.83% of the total share capital of the company.

I now request the CFO of the company to please apprise the members about the business updates of the company.

CFO: Thank you, Mamata Ji. I will now take a moment to share the key business update of the
CFO: Thank you, Mamata Ji. I will now take a moment to share the key business update of the
company. Dear board members, colleagues and shareholders, it gives me immense pleasure to welcome you to the 20th Annual General Meeting of Suraksha Diagnostics Limited.

On behalf of the management team, I extend my gratitude for your continued trust, support and belief in our journey.

Financial performance highlights:

For FY25, our operating performance was very strong. Our revenues for the financial year stood at Rs 2559 million, reflecting a growth of 15% over the previous year. The EBITDA grew by 16% while maintaining a stable margin of 34%. Profit after tax came in at Rs 310 million rupees, translating into a healthy growth of 16% over the previous year.

Our return on capital employed stood at 23% underscoring the efficiency of our capital allocation. With regard to our balance sheet, we continue to maintain a negligible debt balance sheet with strong liquidity and cash reserves, providing us flexibility to pursue growth opportunities. Our prudent approach to working capital management has ensured healthy cash flow, enabling consistent reinvestment in technology and infrastructure.

With regard to investment and expansion:

During the year we have added seven new centers comprising one large centre, one medium centre and three small centers, and two centers under the PPP model. The PPP model is to reach 55 centres at the end of March 2025. We started the process of acquiring Fetomat Wellness Private Limited, a company specializing in fetal and maternal medicine.
The deal with Fetomat marks our formal entry into the field of genomic medicine. We have invested in the first state-of-the-art genomic lab in eastern India.

With regard to shareholder value creation, our strategy remains focused on sustainable profitable growth. We are committed to delivering long-term value by maintaining disciplined cost management, pursuing expansion in high-potential geographies, and strengthening governance and financial transparency. With regard to the financial performance, I just wanted to conclude. During the year, we expanded our operations despite facing multiple challenges, including the considerable time and attention devoted by the management team to the IPO process. The doctor strike and geopolitical events in Bangladesh temporarily affected our operations. However, we have shown immense focus and resilience in expanding operations on the ground. As our centres mature and scale, we are confident of sustained EBITDA and PAT margin improvements. Higher throughput will enhance operating leverage while disciplined cost control, especially in mature centres, will drive steady margin expansion.

Before I conclude, I would like to express my sincere thanks to all our shareholders, board members, employees, partners and patients. Your trust and support continue to inspire us to set higher benchmarks in quality, accessibility and innovation. Together, we will continue to make Suraksha Diagnostic not just a healthcare provider, but a trusted partner in healthier lives. May I now request the Company Secretary to provide the summary of the auditor's report and proceed with the agenda?

Company Secretary: Thank you, Sir. The soft copy of the annual report, along with the notice of the AGM has been sent to all the members through email registered with the company and RTA for communication purposes. Additionally, in accordance with Regulation 36 (1B) of the SEBI Listing Regulations, the company has also sent letters to shareholders whose email addresses are not registered with the company or RTA's depositories, providing the web link of the company's website from where the notice of the 20th annual meeting, along with the annual report for the financial year 24-25 can be accessed. As the notice has already been circulated to all the members, I now take the notice convening the meeting as read.

The statutory auditors, M/s. MSK and associates, Chartered Accountants, have expressed unqualified opinions on the audit report for the financial year 24-25. Further, there were no material qualification observations or adverse remarks on financial statements and matters which have any material bearing on the functioning of the company. However, under the other legal and regulatory requirements, a section of the audit report was a standalone consolidated, the auditors have noted that the company had used accounting software for maintaining its books of accounts during the financial year under review, in which the auditing feature was not enabled and operational throughout the year for all transactions recorded in the same software. The company should address the issue in this financial year. Hence, the said auditor's report, both stand-alone and consolidated, are not required to be read.

The secretarial auditors, M/s. Manish Ghia and Associates, Company Secretaries, have submitted their secretarial audit report for the financial year 24-25. There were no qualification reservations or adverse remarks which had any material adverse effect on the functioning of the company. As a result of the said report, it is also not required to be read.

M/s. Manish Ghia and Associates, Company Secretaries, Mumbai, have been appointed as scrutinizers to scrutinize the process of remote re-voting held prior to and during the AGM in a fair and transparent manner and shall provide the consolidated result. On behalf of the Chairman Sir, I would like to take the proceedings forward. Chairman sir.

Chairman: Mamta Ji, you can proceed with it.

Chairman: Thank you so much, Sir. We now take up the resolutions set forth in the notice.

Ordinary business:

1. The first item on the agenda is to receive, consider and adopt the audited, stand-alone and consolidated financial statements of the company for the financial year 31st March 25, together with reports of the Board of Directors and Auditors thereon.

2. The second item of the agenda relates to the appointment Directors in place of Dr. Somnath Chatterjee (DIN: 00137075), Chairman & Joint Managing Director and Ms. Ritu Mittal (DIN: 00165886), Joint Managing Director & CEO of the Company, who retires by rotation and being eligible, offers themselves for re-appointment. As per the provisions of Section 162 of the Companies Act, 2013 and with the permission of the Chairperson of the meeting, the company proposes to move a motion in the aforesaid AGM requesting the members to allow the approval of retiring directors through a single resolution.

The members who have already cast their vote on the aforesaid Item No. 2 may, if they have any concerns, write a mail to Scrutinizer's at scrutinizer@mgconsulting.in expressing their concern up to but not later than 5 p.m., on Saturday, 06 September 2025.

Special business:

3. The third item of the agenda is approval for the appointment of the Secretarial Auditor.

4. The fourth item of the agenda is ratification of remuneration payable to M/s. S. Chhabria and Associates, Cost Auditor for the financial year 2025-26.

I will now open the floor for Q&A sessions.

Speaker shareholders are requested to keep their questions brief, and please be specific. Kindly turn on your video when you are projected on the broadcast screen and proceed to ask questions. Kindly introduce yourselves and the location from where you are joining.
Members are requested to note to avoid any repetition. Management will respond to all questions after the speaker shareholders have asked their questions.

I will now call upon the first speaker shareholder, Mr. Bimal Krishna Sarkar, to ask his question.

Mr. Bimal Krishna Sarkar, you are requested to please unmute yourself and proceed. Mr. Bimal Krishna Sarkar. Mr. Bimal Krishna Sarkar.

Moderator: Mr. Bimal Krishna Sarkar is in the meeting. He has been allowed to speak now. He can speak.

Company Secretary: Ok. Very good morning, Sir.

Bimal Krishna Sarkar: Sir.

Company Secretary: Good morning, Sir.

Bimal Krishna Sarkar: Sir, very good morning. *Mein Bimal Krishna Sarkar. Mera residence Kolkata se bol rha hoon. Manniya adhyaksh ji, anya Directors, company secretary, and upasthit shareholders, Sir, mein pehle hamara Chairman Sahab aur MD Madam Ritu Mittal, unhone company ka performance ke baare me jo valuable and excellent presentation rakha hai, iske liye mein aap dono ko bahut bahut dhanyawad deta hoon.*

Next Sir, ye jo hamara company secretary hai na Mamta Jain Ji, ye excellent. Ham kya bolein ye kam se kam 2-3 baar to telephone kar chuka hai pehle mereko mila hai, theek hai, nahi hai. Excellent investor service.

Company Secretary: *Bahut bahut shukriya, Sir.*

Bimal Krishna Sarkar: *Madam aapko bahut bahut dhanyawad. Sir, jo is baar apne ye first meeting hai listing hone ke baad. Jo annual report integrated annual report ye colourful hai aur informative bhi hai. Sir, dekhoye geopolitical tensions and current slowdown jo economy mein hote hue bhi hamara company jo results le ke aaya hai ye brilliant hai. Sir, revenue from operations has increased by 15.26%. Brilliant. Sir, profit after tax significantly increase hui hai by 33.66%. Mein dobara Chairman Sir, MD madam, aapka poora team ko mein appreciate karta hoon aur dhanyawad bhi deta hoon.*

Company Secretary: Bahut bahut dhanyawad, Sir. Thank you so much, Sir.

Bimal Krishna Sarkar: *Haan, Sir, now some questions. Sir, dekhiye ye number one- security deposits return of the assets on Rs 6.65 lakh. Sir, ye mera samajh mein nahi aaya jo ye security deposit, isko write off kyun karna pada? Kyun aisa hua iske baare mein thoda highlight karenge to accha rahega. Sir, bad debt write off kiya hai Rs 26.78 lakhs. Last year Rs 40.24 lakhs. Sir, mein janna chahta hoon at present bad debt kitna hai aur usko vasooli ke liye kya hamara company kya initiatives le rha hai? Iske baare mein thoda highlight karenge to accha hai. Sir, number three, capital expenditure plan kya hai? Next two years ke liye bataiyega. Sir, as per section 135 (5), CSR obligations the Rs 56.43 lakhs. Hamara company spend kiya hai Rs 59.80 lakhs. Sir, mein CSR committee ki dhanyawad deta hoon unhone excellent performance kiya hai. Isiliye unko bahut bahut dhanyawad. Sir, mein ye janna chahta hoon aap logon ka outlook kya hai? Number one- women empowerment. Number two- specially abled persons. Number three- women and children of jawans jo hai un logon ko jo yuddh* *kchhetra mein veergati ko prapt hue hain. Un logon ko jo women aur children hain in logon ke liye mein request karunga through CSR activities in logon ke liye kuch karen. Kyun Sir, ye dekhiye ham log abhi meeting kar rha hai aaraam se ghar pe baith ke. Raat ko so jaate hain. Sir soldier log kya karta hai? Sir, border ka country me Sir dekhiye, even minus 20 se 30-degree centigrade mein ye log duty karta hai aur ham log ko countrymen ko protect karta hai. Isiliye un logon ke liye kuch karna chahiye, ye mera suggestion hai. Dekh lijiyega. Chairman Sahab, MD madam, aapka poora team aur adarniya company secretary and total employees swasth rahein, mein ishwar se ye prarthna karta hoon aur aise hi aap log hamara company ko aage le ke chaliye aur good dividend within 2 or 3 years ham logon ko mile. Yehi aasha karte hue mera vaktavya conclude kar rhe hoon, Sir. Mere ko bolne ka mauka diya gya hai isiliye bahut bahut dhanywad. Namaskar Sir. Sabko namaste.*

Company Secretary: *Namaskar*. Thank you so much, Mr. Bimal Ji. Bimal Ji. *Aapke jitne bhi questions the, hamne note down kar liya hai. ho sakega saare speakers ke baad ham aapke kuch questions ka answers de denge. Kuch questions jo hai aap hamein please email kar dijiye. Ham usko directly aapko respond kar denge.*

Now, I call upon our second speaker shareholder, Mr. Taraknath Chakraborty, to ask his question. Mr. Taraknath Chakraborty, you are requested to unmute yourself and proceed. Mr. Chakraborty? Not present?

Moderator: Ma'am, Mr. Chakraborty is not present. With your permission, can we go on to the third speaker, Mr. Sujan Modak?

Company Secretary: Absolutely. Yes, please. Mr. Sujan Modak.

Moderator: Yes, ma'am.

Company Secretary: Yes, very good. Good afternoon, Sir.

Sujan Modak: Yeah, you can hear me?

Company Secretary: Yes, yes, absolutely. We can hear you, Sujan Ji. *Aap please continue kariye.*

Sujan Modak: Okay. Namaskar, Sir.

Company Secretary: Namaskar, Sir.

Sujan Modak: Yeah, respected Chairman, other Board of Directors, I am Sujan Modak. I am attending this meeting from a residence in Kolkata, Sir. If you see the performance of our company, it's a very good performance, Sir. PBT, PAT, all have really jumped up. And for that, I really appreciate our management and all the workers and officers, all staff members for that, Sir. Sir, this is the first AGM after listing. So, it's a very, very, very important actually meeting for all of us. Sir, I have a few questions, Sir.

Company Secretary: Yes, please.

Sujan Modak: Yeah. What are the main challenges exactly at this moment our company is facing to keep this growth momentum continuous, if you can give us. And please give us guidance for the next two years, what our company is planning to do for the next two years. And very recently, the GST has rolled back. So, for that, whether a collateral, any profit or any good sign, to our industry, if you can give us that.

And Sir, is there any thought process you've got to open medicine shops or alongside our diagnostic center, any medicine shops if you want to open? So, if you can give us a nutshell, it will be nice, Sir. And especially nowadays, Sir, we can see that this, especially in Salt Lake and all that, a lot of old people are staying. Only parents. So, for that, if you can have some trained nurses to be supplied if they require, so you can give an advertisement and all because from unorganized sector, these nurses are coming. So, there are a lot of problems sometimes. So, if we can have a, like ours is a very prominent diagnostic chain we have. So, it's name is very popular. So, if you can do that, so that will definitely help our company also and society.

And nothing to add more, Sir. But before I finish, I'd like to definitely thank our company secretary, Madam Mamta Jain and her whole team for being a very good investor services to the investor community. She is definitely one of our best officers, no doubt of it, because what information we got and the way she conducts the thing, she is a very.

Company Secretary: Thank you so much, Sujan Ji. Thank you so much.

Sujan Modak: She is a very, very important person. So, nothing to add more. Thank you very much. Namaskar.

Company Secretary: Thank you so much, Sujan Ji, for your insights. We have jotted out all the questions and we will try to give the answers at this meeting or maybe we will write to you on this case.

Moving on to the fourth speaker, Mr. Manas Banerjee, to ask his question.

Mr. Manas Banerjee, I request you to unmute yourself, and you may please proceed. Mr. Manas Banerjee, Mr. Manas Banerjee.

Moderator: Mr. Banerjee, kindly accept the request and speak.

Manas Banerjee: Am I audible?

Company Secretary: Yes, yes, absolutely, Good afternoon, sir.

Manas Banerjee: Good noon, madam. Good noon.

Company Secretary: Good noon, sir.

Company Secretary: Okay, okay. Very good noon, everyone, respected chairman, esteemed board members and fellow shareholders. Myself, Manas Banerjee, joining this virtual AGM from Kolkata.

First of all, I express my gratitude to our respected Company Secretary, madam, Mamta Jain and her full team for doing excellent investor services and dedication. Sir, my heartfelt congratulations to the management team for organizing a successful AGM, particularly after the remarkable achievement of our initial public offerings. Your dedication and hard work are truly appreciated.

Our company exhibited strong revenue and profit growth in the financial year 2025, driven by operational expansion and strategic acquisition, and the profitability margin remains healthy. Our company's CSR policy was excellent. Congratulations to the management team for their effort in making this a successful year.

I strongly support all the resolutions by remote e-voting. Now I have only two queries, ma'am. Number one, what are the specific strategies and initiatives being undertaken to increase market share in the highly fragmented diagnostic services market, particularly against large players and smaller regional competitors? And my final query is, what is the specific strategy and timeline for integrating Fetonet Wellness, and how will its service contribute to Suraksha's overall revenue and profitability in the upcoming years? I have no further questions.

I am honoured to be a part of this organization and look forward to continued success in the future. Thank you and wish you all the best. Namaskar, Sir.

Company Secretary: Namaskar, Manas ji. Thank you so much for the questions. I have jotted down both the questions, and we will answer those.

Moving on to speaker number five. I now call upon speaker number five, shareholder, Mr. Subhash Kar, to ask his question. Mr. Subhash Kar, you are requested to unmute yourself and please proceed.

Mr. Subhash Kar. Mr. Subhash Kar.

Subhash Kar: Am I audible, ma'am?

Company Secretary: Yes, yes, absolutely, Sir. Good afternoon, Sir.

Subhash Kar: Good afternoon, everyone, respected Chairman, Sir, esteemed members of the board and fellow shareholders. I am Subhash Kar joining from Kolkata.

Chairman Sir, your speech was excellent, and MD Ma'am's insights added significant value. Sir, I would like to extend my heartfelt congratulations to you and the entire management team on posting such a fantastic sense of numbers in this fiscal year. So healthy revenue from operation and profit after tax, it's a big jump, robust performance.

I truly appreciate the efforts of the management team in developing a strong CSR framework. The many awards and recognitions you have received are a testament to your hard work and dedication. I wholeheartedly support all the resolutions passed through remote voting.

I convey, sorry, I would like to convey my sincere thanks to the respected, well-experienced company secretary, Madam Mamta Jain and the entire team for providing excellent investor services, registering my name as a speaker and staying in touch with us.

Sir, some of my questions. My first question is: congratulations on successfully raising Rs 846 crores through the IPO. How does the board plan to leverage the company's listing to fund growth, expand networks, and strengthen technology leadership in diagnostics?

My second question is, Sir, with subsidiaries across radiology and speciality services and the Fetomat acquisition, how does the board plan to integrate to scale those businesses, boost consolidated revenue and profitability?

And my third question is, with the GST on key medical products reduced from 12% to 5%, will the company use this benefit to lower patient costs and improve margins?

And my final query is, will the company generate nearly Rs 6,336 lakhs of cash from operations? Lease payment and capital expenditure have reduced the year-end cash balance to only about Rs 225 lakhs. How does the board plan to balance lease liabilities and capex in future? Will building to stronger cash reserves? Nothing to add more. Wishing you and your entire team continued success, good health and prosperity in the coming future.

Nothing to add more. Thank you, Sir, for providing me with this opportunity to express my view. Namaskar.

Company Secretary: Namaskar, Sir. Thank you so much, Sir. Thank you for all the questions.

I now call upon our sixth speaker, shareholder, Mr. Tapas Kumar Banerjee, to please ask his question. Mr. Tapas Kumar Banerjee, you are requested to please unmute yourself and proceed. Mr. Tapas Kumar Banerjee.

Moderator: Mr. Banerjee, you are allowed to speak now. Kindly accept the request and kindly speak.

Tapas Kumar Banerjee: I am audible?

Company Secretary: Yes, absolutely, sir.

Tapas Kumar Banerjee: Good afternoon, respected chairman and present board of directors and fellow shareholders. Myself, Tapas Kumar Banerjee, joining from Kolkata. I express my heartfelt appreciation to the management team for achieving an excellent financial performance for the financial year 2024 and 2025. I already support all the resolutions by remote voting. Now, some of my questions.

Sir, given the slight decrease in the net profit margin, what is your strategy to improve its profitability in the coming years?

Next, what is your strategy to address the rising amount of capital work-in-progress and ensure these long-term projects are completed efficiently?

Before I conclude, I express my sincere thanks to our respected company secretary, Madam

Mamta Jain and her full team for rendering an excellent investor service. I wish the company continued financial success and growth in the years to come. Thank you for the patient hearing. Over to you, madam.

Company Secretary: Thank you so much, Sir. Thank you for all the kind words, all the shareholders. I now request our seventh speaker, Mr. Sarbjit Singh, to please ask your question.

Moderator: Mr. Sarbjit Singh, you are requested to please unmute yourself and proceed.

Sarbjit Singh: Hello, Chairman. Can you hear my voice?

Company Secretary: Absolutely, Sir. We can hear you. Very good afternoon.

Sarbjit Singh: Chairman, sir, first of all, good afternoon to you, all the board of directors, all the staff, diagnostics, and my co-fellow shareholders.

Chairman, Sir, *sabse pehle to Sir aapko aur aapki poori ki poori team ko Sir mein dhanywad dena chahunga, Sir jinhone Sir hamein ek acchi se acchi return di hai hamare share price mein bhi aur Sir jis tareeke ka such a high standard of corporate governance maintained under your leadership by your CS and his team, Sir ye kaabil-e-tareef hai aur Sir jis tareeke ka madam ne poori ki poori mehnat kari hai ek ek shareholder ko aapke saamne bulwane ke liye ye Sir ek kaabil-e-tareef hai. Aur baaki Chairman Sir, jis tareeke se aap log mehnat kar rhe hain, wo Sir hamein hamare ek ek cheez mein dikh rha hai, Sir, ki aap log jis tareeke ki mehnat kar rhe hain, Sir investor ko Sir ek investor-friendly approach ke sath return dene ke liye, Sir ye kaabil-e-tareef hai.*

Baaki Chairman Sir, mein aapki CS Ma'am ka bhi dhanyawad karna chahunga Sir jinhone Sir itni frequently aur itni mehnat ke sath Sir hamein aapke saamne bolne ka mauka diya. Iske liye Sir mein in logon ka dhanyawad karna chahunga. Baaki Chairman Sir, jis tareeke se hamari company me hamari foreign investors ki holding aa rhi hai wo Sir kaabil e tareef hai aur ek acchi baat hai Sir ki hamein aane wale time mein acche se acchi returns dene ke liye in logon ki Sir jahan pe bhi holding badhti hai, wahan pe Sir ek ek investor ko ek ek investment pe acche se acchi return dene ke liye aati hai. Baaki Chiarman Sir, mein apni CS Ma'am ka bahut bahut dhanyawad karna chahunga Sir jinhone Sir hamein aapke saamne bolne ka mauka diya aur Sir aapki leadership ke andar Sir jis tareeke ka Sir such a high standard of corporate governance jo inhone maintain kiya ye Sir ek kaabil e tareef hai aur Sir meri ek request pe Sir, maine ek hard copy ke liye request kari thi balance sheet ki, aur wo Sir mujhe on time mili. In logon ka Sir ham dhanyawad karna chahenge. Thank you, Sir. Thank you so much for giving me a chance to speak at your AGM.

Company Secretary: Thank you so much, Sir for all the kind words, all the shareholders. Thank you so much.

I now call upon our eighth speaker shareholder, Mr. Dilip Kumar Das, to please ask his question. Mr. Dilip Kumar Das, you are requested to please unmute yourself and please proceed. Mr. Dilip Kumar Das.

Moderator: Mr. Das has been allowed to speak now. Mr. Das, kindly accept the request and kindly carry on with your question.

Dilip Kumar Das: Madam, am I audible?

Company Secretary: *Sir, aapka voice echo ho rha hai.*

Dilip Kumar Das: I do not know what the solution is. Before me, all the speakers were 44:03

Company Secretary: *Sir, ham aapko theek se sun nahi pa rhe hain.*

Moderator: Sir, you are joining from two systems. Kindly log off from one system.

Dilip Kumar Das: Hello. Hello. Am I audible?

Company Secretary: *Sir, aapki aawaz echo ho rhi hai aur ham theek se sun nahi pa rhe hain.*

Moderator: Sir, you are logged in from two systems simultaneously at the same time. So, kindly log out from one and log in from the second.

Company Secretary: *Dilip Sir, aap shayad 2 systems se login kiye hue hain. Aap please ek system se logout karke doosre system se please aap ek baar ham se baat karenge?*

Dilip Kumar Das: *Theek hai.* Ok. I am trying.

Company Secretary: Shubhashish Sir, can we take on the next speaker and or should we wait for him?

Moderator: We can go on to the next speaker, madam and in the meantime, if he joins again, we'll try to get him in the meeting. Next speaker is Mr. Tapas Kumar Dutta. If you allow, we can get him into the meeting.

Company Secretary: Tapas Da, can you hear us? Tapas Da, can you hear us? Mr. Tapas Kumar Dutta.

Moderator: Madam, I think some technical issue at his side.

Company Secretary: So, should we move on to the next speaker?

Moderator: Just a second, madam.

Mr. Tapas. Mr. Dutta, kindly unmute and speak. You are not allowed to speak now.

Tapas Kumar Datta: Hello, hello, am I audible?

Company Secretary: *Haan haan Sir. Namaskar.*

Tapas Kumar Datta: Hello, am I audible?

Company Secretary: *Haan.* Yes, sir. Yes, sir.

Tapas Kumar Datta: Good afternoon, everybody. Respected chairman, distinguished board members, esteemed KMPs, Secretarial team and my fellow shareholders joining this meeting. Hi, myself, Tapas Kumar Datta, an equity shareholder of prestigious Suraksha Diagnostic Limited.

I profoundly express my sincere gratitude to the galaxy of Suraksha Diagnostic Limited for their dedication, exertion, commitment and consistent endeavour to make the organization profitable. My heartfelt indebtedness to our Secretarial department for their excellent and remarkable investor services. They are doing everything efficiently, effectively and intelligently under the stewardship of Mamta Jain, who has rich experience to handle the different situations in achieving secretarial work. Chairman, Sir, you have selected one of the most efficient company secretaries in our organization.

Now I am coming to the annual report. Page 120.

Three subsidiaries are operational and incurring losses. Where is their break-even point? Two subsidiaries are yet to start their operating activities. When will they start their business activities?

What is the status of Fetomat Wellness Private Limited ? Is it operational? Is it profitable? We could not understand, as AOC, it is not disclosed in AOC-1.

Page 70- Why don't you have R&D expenditure? Page 118. Out of 1,300 permanent employees, how many are men? How many are women? What is the turnover rate of permanent employees? Is there any contractual employee in your organization?

In the corporate information page, the name of internal auditor, cost auditor, the solicitor and the listing details could have been included.

Page 76. Sorry, page 110, a receivable turnover ratio indicates your credit collection policy is deteriorating sharply. Please check it up. Otherwise, you might face a severe liquidity crunch.

The inventory turnover ratio is not in good shape. This indicates overstocking, accumulation of slow-moving stock, obsolete stock and lack of coordination between the user department and purchase department.

Page 150: Pharmacy in inventory. It is a new addition to your inventory. Why is pharmacy included? Do you want to diversify the pharmacy business?

Tell receivable. What will the potential credit loss impact the credit receivable? The movement in change in allowances for expected credit loss is not disclosed. With these few remarks, I would like to conclude. Thank you for patient hearing.

Over to you for further proceedings. Thank you.

Company Secretary: Tapas Da, thank you for pointing out so many points. In the next annual report, we'll take care of all this.

Moving on to the next speaker, the 10th speaker, Mr. Parth Maheshwari. Sir, please ask your question. Mr. Parth Maheshwari, you are requested to unmute yourself and please proceed.

Moderator: Mr. Maheshwari, kindly unmute your mic.

Parth Maheshwari: Hello. Hello. Good afternoon.

Company Secretary: Very good afternoon, Mr. Parth.

Parth Maheshwari: Am I audible?

Company Secretary: Yes, yes, absolutely.

Parth Maheshwari: Sir, ma'am, I have a few questions. There are various diagnostic companies and different labs in the country. What is the main objective of this company to raise the funds from the IPO? And next, it is hard to compete in this sector. What are the various steps taken by the company to compete from its competitors? And next, my question is, is the company plan to expand the business across the whole of India?

Company Secretary: Sure. Parth Ji, we have noted down all your questions. We will try to reply in this meeting, or we'll get back to you on this. Shall we move on to the next speaker? Speaker number 11, Mr. Jaideep Bakshi. Mr. Jaideep Bakshi, you are requested to please unmute yourself and please proceed.

Mr. Jaideep Bakshi.

Moderator: Yes, Mr. Bakshi is there in the meeting. Mr. Bakshi, kindly unmute your mic.

Jaideep Bakshi: Very good afternoon, Chairman and Joint Managing Director and CEO and CFO and Board of Directors. Myself, Jaideep Bakshi, connecting from the city of Kolkata. First of all, I convey my thanks to our Company Secretary, Mamata Jain, madam, for maintaining good investor-friendly relations with the shareholders and also for repeated phone follow-ups and also giving me an opportunity to express my view and also to our NSDL team for conducting this video conference in a smooth manner.

I also convey my thanks to Mamata Ji for presenting a detailed and informative annual report, and with the detailed one on page 6, the financial performance is also well highlighted. This is the first meeting we are attending post-IPO, and the initial speeches were very much informative and congrats for the performance which we achieved. Sir and madam, just want to know how are we placed from the competitors and how much is our percentage of market share are we enjoying? And many questions have been raised, and also in the initial speech you covered about our company. So, just want to know what the value-added service is other than diagnostics we are planning to give a return to the society for better service and we can really be a Suraksha to society. Kindly share some thoughts regarding this and our expansion plans for the future, after our seven new centers, which we have opened up, and most importantly, the job opportunities we are creating through our growth policy. Kindly share because the job is now a bit of concern now and share thoughts on our door-to-door service.

Kindly highlight on this and what is our long-term vision is for our sustainable growth policy, and nothing more to add. I'm really satisfied with the service of Suraksha. I visited our outlets also and continue with this tagline, which is mentioned in the annual report, the brand that provides peace of mind to millions. Continue with it and wish our organization success in the coming years. Thank you, Sir. Thank you, ma’am, for the opportunity.

Namaskar.

Company Secretary: Namaskar, Sir. Thank you so much, Sir. Thank you for joining, Sir.

I now call upon our 12th speaker shareholder Mr. Manjit Singh who asked his question. Mr. Manjit Singh, you are requested to please unmute yourself and please proceed.

Mr. Manjit Singh. Manjit ji.

Moderator: Mr. Singh, kindly accept the request and unmute your mic.

Manjit Singh: Hello, Chairman Sir. *Aapko meri aawaz aa rhi hai?*

Company Secretary: *Ji Sir, aapki aawaz aa rhi hai hamein.*

Manjit Singh: *Chairman Sir, sabse pehle to Sir ham aapka aur apaki, Chairman Sir, can you hear my voice?*

Chairman: Yes, please. Clearly.

Manjit Singh: *Chairman, Sir, sabse pehle to ham aapka aur aapke netratv ke andar jis tareeke se Sir hamari CS madam ne Sir mehnat kari hai Sir, aur Sir hamein hamara bataya tha hamara speaker number aur hamara speaker number bhi wohi diya Sir jo hamein bataya. Ye Sir ek kaabil e tareef hai aur Sir ye inhi ke netratv ka andar Sir ye ho sakta hai. Jis tareeke ka ye Sir mehnat kar rhi hain sabse pehle to Sir mein in logon ka dhanyawad karna chahenge hamare CS aur CS poori ki poori team ka Sir.*

Company Secretary: Thank you, Sir.

Chairman: Thank you, Sir. Thank you so much.

Manjit Singh: *Baaki madam jis tareeke se aap log mennat kar rhe hain ye Sir hamari kaabil e tareef, hamein hamare share price pe hi mil rha hai Sir. Aur baaki Sir, thoda yehi poochna chahenge jis tarah se ye hamari pehli AGM hai to Sir ham yehi poochna chahenge jis tareeke se hamari promoter holding Sir hamein dikh rhi hai Sir around 49% to Sir ham ise badhane ke liye aane wale time mein koi buyback wagereh ka plan karenge? Thoda is baare mein batayein. Baaki Chairman Sir mein yehi kehna chahunga jis tareeke se hamari mehnat kar rhi hai Sir, aane wale time mein din doguni raat chouguni tarakki kare aur investor ko ek ek investment pe use acchi se acchi return de aur Sir aane wale time mein hamein dividend bhi mile, thoda sa ye hi kehna chahunga. Baaki Chairman Sir, jis tareeke se hamari CS team poori ki poori mehnat kar rhi hai aur Sir aapke netratv ke andar Sir ye jo kaam ho rha hai ye Sir kaabil e tareef hai aur Sir bas Sir thoda sa yehi ek question tha Sir around promoter holding ka jo Sir maine aapke saamne rakha. Aur Sir mujhe poori umeed hai ki Sir iske upar jo bhi aap nirnay denge wo Sir ek acche se accha denge aur Sir ek ek investor ko uski jo jo investment pe return hai woh Sir ek achhi achhi milegi.*

Baaki Chairman sir aapki netritva ke andar aapki CS madam aur unki poori poori team ne jis tareeke se ek ek shareholder ko aapke saamne bulwaya. Yeh sir ek kabil-e-tareef hai aur sir yeh inhi ke approach hai jo sir inhi ke approach ke kaaran sir hum aapke saamne bol pa rahe *hain. Baaki Sir hum yahi kehna chahenge, Sir hum bhagwan ke aage sir yahi prarthana karte hain ki Suraksha Diagnostic ek achhi se achhi company bane aur ek achhi se achhi return de aane wale investment ko aur Sir hum yahi kehna chahenge. Yahi prarthana karte hain ki sir hamari company din doguni raat chauguni tarakki kare aur Sir usko aur uski investment jo hai investor ki usko sir ek achhi se achhi return mile. Baaki Chairman Sir, aapki CS Madam aur jis tareeke se sir hamara share price bhi return de raha hai yeh bhi sir ek kabil-e-tareef hai. Baaki Sir hum yahi kehna chahenge sir aane wala jo hamara time hai woh sir ek achhe se achha time ho. Thank you, sir. Thank you so much ki aapne hume bolne ka chance diya.*

Company Secretary: *Thank you so much Sir, itne achhe shabdon ke liye. Thank you so much sir aur hum koshish karenge ki aage bhi hum itni achhi services dete rahe ki hamare business mein kya secretarial team ka financial team. Hum sab koshish karenge sir achhe se achha result de sake. Bahut bahut dhanyavaad, Sir.*

I now call upon our 13th speaker shareholder Mr Himanshu Anilbhai Trivedi, to please ask your question. Mr Himanshu Anilbhai Trivedi, you are requested to please unmute yourself and please proceed.

Moderator: Mr Trivedi, you are allowed to speak now. Kindly accept the request and go on with your question.

Company Secretary: Very good afternoon, Sir. *Himanshu Sir, kya aap hamein sun paa rhe hain?*

Himanshu Anilbhai Trivedi: *Meri aawaaz aa rahi hai.*

Company Secretary: *Ji sir. Ji sir aapki aawaaz aa rahi hai humein. Haan ji.*

Moderator: Sir, kindly unmute. You are allowed to speak now. You may kindly unmute and speak.

Company Secretary: *Himanshu Sir, hamein aapki aawaz nahi aa rhi.*

Himanshu Anilbhai Trivedi: Yes, can you hear me?

Company Secretary: Absolutely, Sir. Very good afternoon.

Himanshu Anilbhai Trivedi: Yeah. First of all, I am thankful to our company secretary for sending coordination for 3-4 times before the AGM. First of all, I am also thankful to our Board members, CEO, and all after listing on BSE. Respected Chairman Somnath Chatterjee; Ritu Mittal, CEO; CFO K. S. Ravindra; and other Board of Directors sitting on the dias. Myself Himanshu Trivedi from Vadodara, Gujarat side. First of all, I am thankful to our company secretary for sending a hard copy of the AGM report well in advance, which is full of information and has facts and figures in place, which is easy to follow and understand. So, I am thankful to you Madam and your entire secretarial team. The report is nicely prepared with excellent performance, full of information. Corporate Governance and all sectors are covered in the AGM report.

I do not have many questions because I have full faith in the Board and their working. Sir, I support all the resolution items. I have sent all the questions and queries through email well in advance. This will save the time of AGM and will give the opportunity to the rest of speaker shareholders.

Sir, still, I have a few questions. What is the market share we have in the domestic market? What will be the profit-sharing ratio in the coming financial year? My third query, as an organization, we should think about above 75 years people any card system for a discount scheme in the current financial year. My last query: which product is most profitable in our business? I mean CT scan etc. items.

I wish good luck and a bright future for the coming financial year. Thank you for allowing me to speak. Thank you, Madam.

Company Secretary: Thank you so much, Himanshu Ji. Thank you for all the kind words and support.

I now call upon our last speaker, the 14th speaker, Mr Upendra Rajat, to please ask his question. Mr Upendra Rajat, may I request you to please unmute yourself and proceed? Mr Upendra Rajat. Mr Upendra Rajat.

Moderator: Ma'am, he is there in the meeting, but somehow, due to some technical glitch, he is not able to unmute.

Company Secretary: Subhashish Sir, will Mr Dilip Kumar Das join us with his question? *Unka thoda echo ho rha tha to wo ek system se logout karke doosre mein join karenge?*

Moderator: No, Ma'am. He is not joining in. He left the meeting.

Company Secretary: We can allow Mr Rajat once more.

Upendra Rajat: Hello. Hello.

Moderator: Yes, Mr Rajat. We can hear you now.

Upendra Rajat: *Meri aawaz aa rhi hai?*

Company Secretary: *Ji Sir, aa rhi hai. Ji Sir, aapki aawaz aa rhi hai hamein.*

Upendra Rajat*:* *Haan. Hamare sammaanit adhyaksh ji aur board ke sabhi sadasygan evam company secretary Mamta ji ka namaskar. Hume bolne ka mauka mila isliye Mamta ji ka aabhaar prakat karna chahta hoon. Aapka share department ka vyavhaar bahut hi achha laga. Mamta Jain, Krita Ma'am ji ka bahut vyavhaar achha. Humm samay se pehle annual report mil gaya. Humm iske liye dhanyavaad. Aur iske aage to Tapas Datta to bol chuke hain aur kya main bolun. Humm aane wala Dussehra, Deepawali ka sabhi shubhkamnayein deta hoon. Namaskar.*

Company Secretary: As already mentioned earlier, we had moved a motion in terms of Section 162 of the Companies Act, 2013, for considering the reappointment of retiring directors contained in the agenda number 2 of the notice of this AGM by a single and combined resolution.

I confirm to the Chairman that no shareholders attending the meeting have raised any objection for the combined resolution being put up for the consideration of the members outlined in the NSDL e-voting system. Hence, in terms of the provisions of Section 162 of the Companies Act, 2013, the shareholders have unanimously approved the motion for considering the reappointment of retiring directors through a combined I now hand over to Mr. K. S. Ravindra, CFO of the company, and Ms Ritu Mittal, the CEO of the company, to kindly answer the queries to the shareholders. Ritu ma'am, few of the questions have been answered; otherwise, *Aap thode question answer kar dijiye aur jitna bachega hum investors ne mail karke woh respond karenge.* We have jotted down all the questions.

Ritu Mittal: Are we audible?

Company Secretary: Yes, ma'am.

K. S. Ravindra: Thank you, all the shareholders for your active participation. And now I would like to, you know, answer a few questions, what has come out of this, discussion. With regard to ECL, first of all, I would like to, you know, inform all the shareholders that ECL is the expected Credit Loss method which we need to provide for the bad and doubtful debts based on the trend of collection of all my credit collections. So, we had an amount of Rs 4.17 crores as on 31st March 2025, as a closing balance. If you see the face of the profit & Loss account, we have taken around two crores as a provision with regard to the bad and doubtful debts. So, this is majorly due to a collection which has got delayed from our government sponsors. As you all aware that, you know, we have CGHS, ECHS, as well as ESI as our customers. So, normally as a as a part of the, you know, payment process, if you see, the collection will happen only in the first quarter and second quarter of the year. So, the last quarter it will be a little sluggish as far as payment is concerned. So we have started seeing that, you know, collection improving in this quarter, and we will see that reversal of ECL, you know, during this year. In quarter 1 we already had a reversal of around Rs 70 lakhs, and thus, the same trend is going to continue going forward. That is as far as ECL is concerned.

The GST though it is applicable from 22nd September, we are working on what would be the impact on the entire Suraksha group level as well as our consumable medicine as well as Capex, is concerned. We will take some more time to, you know, calculate and come back to you.

So, Fetomat, though we have you know, acquired, during the Q1 of FY '26, so, Fetomat as a subsidiary of Suraksha diagnostics have started performing well and we already clocked a revenue of around, Rs 138 lakhs during Q1 and with an EBITDA of around Rs 16 lakhs, which has been included in our consolidated financial performance of Q1. And we look forward to having the same kind of performance, in fact, the better performance, in coming quarters as well.

And with regard to CapEx expansion plans, as we informed earlier in our various, conference call we are planning to open around 12 to 15 centres in the next two years, and the approximate investment would be around Rs 70 crores every year. This is as far as the Capex plan is concerned for the Suraksha Group business.

Ritu Mittal: And I would like to add that as we expand our network, the EBITDA margins will improve because of economies of scale setting into our business. We are working very hard on delivering projects on time. In the first quarter, we've already opened 8 centres, and our estimate for the year is around 12 to 15 every year. So, in the first quarter itself, we delivered 8. This quarter, I think we will be opening around 3 to 4 centres. So, we are very much on track.

So, when we talk about the main objective to raise money in IPO, it was a complete secondary sale, and it was to give an exit to our, private equity partners and some very long-term shareholders.

Expanding throughout India is definitely on the cards, but not in the near future, because we believe there is enough scope to expand in Eastern India itself. So we would first definitely be targeting Eastern India and then go to the whole of India. The rest of the questions we can answer offline.

Chairman: Thank you, Rituji, I would like to extend my sincere thanks to the speaker shareholders for their very valuable and important questions. With this, we conclude the question-and-answer session. I will now request Mamtaji to inform you about the voting procedure and conclude the meeting. On behalf of the Board of Directors, I once again thank you for taking the time to join us today. We are committed to further strengthening our position in the diagnostics sector and delivering much greater wealth to all our shareholders. Thank you very much.

Company Secretary: Thank you so much, Chairman Sir. Members, please note that e-voting on the NSDL platform will remain available for the next 15 minutes. Members who have not cast their votes till now are requested to do so. The voting results, along with the scrutinizer's report, will be published within two working days of the meeting's conclusion. These results will be available on the company's website, the NSDL e-voting platform and the stock exchange's website. On behalf of the shareholders, I would like to extend our gratitude to the Chairman, the Board of Directors and the auditors for their contribution. Thank you all once again, members, for your participation today. Have a great day ahead. Thank you so much.

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